

# Anat Ruth Admati

Graduate School of Business  
655 Knight Way  
Stanford, CA 94305  
Tel: (650) 723-4987  
Cell: (650) 796-0391  
E-mail: [admati@stanford.edu](mailto:admati@stanford.edu),  
<https://people.stanford.edu/admati/>

## Education

Ph.D. with distinction, Operations Research/Management Science, Yale University, 1983; M.A. and M. Phil, 1981.

B.Sc. with Distinction, Mathematics and Statistics, Hebrew University, Jerusalem, 1979.

## Employment

### Stanford University

- George G.C. Parker Professor of Finance and Economics, GSB, April 2009-present.
- Senior Fellow, Stanford Institute for Economic Policy Research (SIEPR), November, 2016-present
- Faculty Director, Corporations and Society Initiative, July 2017-present
- Faculty Affiliate: Center for Democracy and the Rule of Law, June 2020-present
- Joseph McDonald Professor of Finance and Economics, GSB, September 2000-April 2009.
- Professor by Courtesy, Department of Management Science and Engineering and Department of Economics, July 2004-present.
- Professor of Finance and Economics, GSB, September 1992-September 2000.
- Associate Professor of Finance and Economics, GSB, September 1986–August 1992
- Assistant Professor of Decision Sciences, GSB, January 1983–August 1986

Faculty Fellow, Stigler Center, Booth School, University of Chicago, Spring 2019.

Visiting Professor, Kellogg School of Business, Northwestern University, Fall, 2019.

International Monetary Fund, Washington DC, Visiting Scholar, April 16-29 2017 and April 20-30 2018.

New York University, Henry Kaufmann Visiting Professor of Business, Stern School of Business, Fall, 2015.

Tel-Aviv University, Berglas School of Economics, Visiting Professor of Economics, September 1997– July 1998.

Tel-Aviv University, Recanati School of Management, Visiting Associate Professor of Finance, September 1989–July 1990.

Institute of Advanced Studies, Hebrew University, Visiting Fellow, April-June, 1984.

## Honors and Awards

Alfred A. Sloan Research Fellowship, September 1987 – September 1989.

Batterymarch Fellowship, July 1987 – July 1988.

Prize for the best paper in the first volume of the *Review of Financial Studies*, for "A Theory of Intraday Trading Patterns: Volume and Price Variability" (with Paul Pfleiderer), 1987.

Q-Group grant (with Paul Pfleiderer), 1989.

Co-winner of NYSE Prize for the Best Paper in the RFS-WFA-NYSE Market Microstructure Symposium, 1990 for "Sunshine Trading and Financial Market Equilibrium" (with Paul Pfleiderer).

Runner up for the Barclays Global Investors/Michael Brennan prize for the Best Paper in Volume 13 of the *Review of Financial Studies*, 2001, for "Forcing Firms to Talk: Financial Disclosure Regulation and Externalities" (with Paul Pfleiderer).

Robert M. and Anne T. Bass Fellowship, AY 1990–91.

James and Doris McNamara Fellowship, Stanford GSB, AY 93–94.

NSF grant, 1993–1995 (with Paul Pfleiderer).

Fellow of the Econometric Society, 2004-present.

Business School Trust Fellowship, Stanford GSB, 2004-2005, 2009-2010, 2011-2012.

For *The Bankers New Clothes: What's Wrong with Banking and What to Do about It* (with Martin Hellwig):

- Prose Award in Business, Finance and Management, Association of American Publishers, 2013
- *Choice* Outstanding Title, 2013
- *Financial Time*, a best economics book, 2013
- *Wall Street Journal*, a Best nonfiction book, 2013
- Axiom Business Book Award in Economics, Bronze medal, 2013
- Short list, German business and economics book award (Handelsblatt), 2013

- Short list, Spears book award in business, 2013
- One of the best seven books about the financial crisis, Barron, September, 2018.

Michelle Clayman Faculty Fellowship, 2013-2014

Aspen Institute Faculty Pioneer Award finalist, 2014

Honorary Doctorate, University of Zurich, 2014

One of the *Time* 100 Most Influential People, 2014

One of *Foreign Affairs* 100 Global Thinkers, 2014

One of 50 World Thinkers, 2015, Prospect Magazine

Bob and Marilyn Jaedicke Faculty Fellowship, 2015-2016

Best paper in Corporate Finance paper at the Western Finance Association Meetings, 2016, for “Leverage Ratchet Effect” with Peter DeMarzo, Martin Hellwig and Paul Pfleiderer.

Professional Fellow in Monetary and Financial Economics, Victoria University (and Reserve Bank of New Zealand), 2016

Charles and Melissa Froland Faculty Fellow for 2020-2021, Stanford GSB

Wilbur Cross Medal, Yale Graduate School, 2021.

## **Selected Keynote Addresses**

Midwestern Finance Association meeting, February 2012, New Orleans

David Finch Lecture, University of Melbourne, 2014

Bogen Lecture, Hebrew University, Jerusalem, 2016.

Israeli Economic Association, 2016

UNC-Booth International Accounting Conference, September 7, 2018

Prof F. de Vries Lecture, Utrecht University, October 18, 2018

Israel Ministry of Finance Conference, October 22, 2018, Jerusalem

Office of Finance Research and Federal Reserve Bank of Cleveland Financial Stability Conference, Washington DC, November 29, 2018

5th IWH-FIN-FIRE Workshop on "Challenges to Financial Stability," Halle, Germany, August 19, 2019

Stigler Center conference on Political Economy of Finance, October 3, 2019.

Northern Finance Association Meetings, September 26, 2020.

## **Professional Affiliations and Duties**

Board of Directors, American Finance Association, 1/1995 – 12/1998.

Associate Editor, *Journal of Finance*, 1990–1997, 2003-2012.

Advisory Editor, *Journal of Financial Markets*, 1998-present.

Associate editor, *Review of Financial Studies*, 1987–1991.

Prize Committee, Boris Mints Institute Prize, 2018.

Prize Committee member, CME/MSRI prize, 2007-2010.

Associate Program Chair, Western Finance Association Meetings, 1993, 2010.

Program Committee, Western Finance Association Meetings, 1988–1998, 2004-2011.

Organizer and President, Foundation for the Advancement of Research in Financial Economics, December 2006-2015.

Associate Editor, *Journal of Economic Perspective*, January 2015-2019

Member, FDIC Systemic Resolution Advisory Committee, June 2011-June, 2019

Program Committee, conference on “Banks, Systemic Risk, Measurement and Mitigation,” Rome, Italy, 2017.

Co-Organizer, “Financial Stability after Dodd Frank: Have We Ended Too Big to Fail?” conference at George Washington University, November 5, 2014.

Co-Organizer, [“Finance and Society” Conference](#), May 6, 2015 at IMF, Washington DC

Program Committee, Conference on “Financial Institutions, Regulation and Corporate Governance,” Melbourne, Australia, 2016.

Member, CFTC Market Risk Advisory Committee, February 2015-April 2018

Academic Advisor, Leadership Now Project, May, 2019-present

Advisory Board, Niskanen Center, Washington DC, August 2018-present

Advisory Board, Academic Female Finance Committee (American Finance Association), 2016-present.

Chair of Program Committee, [Conference on Corporations and Democracy](#), December 7-9, 2020, Sponsored by the Corporations and Society Initiative at Stanford Graduate School of Business and six other schools and centers.

Research member, European Corporate Governance Institute (ECGI),

Referee for *Journal of Business*, *Econometrica*, *Journal of Political Economy*, *Journal of Economic Theory*, *Rand Journal of Economics*, *Journal of Labor Economics*, *American Economic Review*, *Quarterly Journal of Economics*, *Games and Economic Behavior*, *Review of Economic Studies*, *Economic Letters*, *Review of Financial Studies*, *Journal of Financial Intermediation*.

Member, American Finance Association, American Economic Association.

## **Academic Publications and Research Papers**

<https://admati.people.stanford.edu/research>

“A Noisy Rational Expectations Equilibrium for Multi-Asset Securities Markets,” *Econometrica*, Vol. 53, May 1985, pp. 629–657.

“Measuring Investment Performance in a Rational Expectations Equilibrium Model” (with Stephen A. Ross), *Journal of Business*, Vol. 58, January 1985, pp. 1–26.

“Interpreting the Factor Risk Premia in the Arbitrage Pricing Theory” (with Paul Pfleiderer), *Journal of Economic Theory*, February 1985, pp. 191–195.

“A Monopolistic Market for Information” (with Paul Pfleiderer), *Journal of Economic Theory*, July 1986, pp. 400–438.

“Information in Financial Markets: The Rational Expectations Approach,” in *Frontiers of Modern Financial Theory: Volume 2 (Financial Markets and Incomplete Information)*, Edited by Bhattacharya and Constantinides, Rowman and Littlefield Publishers, 1989, pp. 139–152.

“On Timing and Selectivity” (with Paul Pfleiderer, Suddipto Bhattacharya and Stephen A. Ross), *Journal of Finance*, July 1986, pp. 715–730.

“Viable Allocations of Information in Financial Markets” (with Paul Pfleiderer), *Journal of Economic Theory*, Vol. 43, October 1987, pp. 76–115.

“Strategic Delay in Bargaining” (with Motty Perry), *Review of Economic Studies*, Vol. LIV, July 1987, pp. 345–364.

“A Theory of Intraday Trading Patterns: Volume and Price Variability” (with Paul Pfleiderer), *Review of Financial Studies*, Vol. 1, March 1988, pp. 3–40. Reprinted in

*Frontiers of Finance: The Batterymarch Fellowship Papers*, Deborah H. Miller and Stuart Myers (editors); Basil Blackwell, 1990. Reprinted in *Stephen A. Ross, Mentor: Influence through Generations*, Mark Grinblatt, editor, McGraw Hill, 2007.

“Selling and Trading on Information in Financial Markets” (with Paul Pfleiderer), *American Economic Review*, May 1988, pp. 96–103.

“Direct and Indirect Sale of Information,” (with Paul Pfleiderer), *Econometrica*, Vol. 58, July 1990, pp. 901–928. Reprinted in *Stephen A. Ross, Mentor: Influence through Generations*, Mark Grinblatt, editor, McGraw Hill, 2007.

“Joint Projects Without Commitment” (with Motty Perry), *Review of Economic Studies*, Vol. 58, 1991, pp. 259–276.

“Divide and Conquer: A Theory of Intraday and Day-of-the-Week Mean Effects” (with Paul Pfleiderer), *Review of Financial Studies*, Vol. 2, 1989, pp. 189–223.

“Sunshine Trading and Financial Market Equilibrium” (with Paul Pfleiderer), *Review of Financial Studies*, Vol. 4, 1991, pp. 443–482.

“The Informational Role of Prices: A Review Essay,” *Journal of Monetary Economics*, Vol. 28, 1991, pp. 347–361.

“Trading on Information in Financial Markets” (with Paul Pfleiderer), *The New Palgrave Dictionary of Money and Finance*, 1993.

“Trading Volume” (with Paul Pfleiderer), *The New Palgrave Dictionary of Money and Finance*, 1993.

“Robust Financial Contracting and the Role of Venture Capitalists” (with Paul Pfleiderer), *Journal of Finance*, Vol. XLIX, No. 2, June 1994, pp. 371–402.

“Large Shareholder Activism, Risk Sharing, and Financial Market Equilibrium” (with Paul Pfleiderer and Josef Zechner), *Journal of Political Economy*, December 1994, pp. 1097–1130.

“Does it All Add Up? Benchmarks and the Compensation of Active Portfolio Managers” (with Paul Pfleiderer), *Journal of Business*, July 1997, pages 323–350.

“Forcing Firms to Talk: Financial Disclosure Regulation and Externalities” (with Paul Pfleiderer), *Review of Financial Studies*, Vol. 13, 2000, pp. 479–519.

A review of “Capital Ideas and Market Realities: Option Replication, Investor Behavior, and Stock Market Crashes,” by Bruce I. Jacobs, *Journal of Economic Literature*, Vol. 38, 2000, pp. 656–658.

“Broadcasting Opinions with an Overconfident Sender” (with Paul Pfleiderer), *International Economic Review*, Vol. 45, 2004, pp. 467–498.

“The Wall Street Walk and Shareholder Activism: Exit as a Form of Voice” (with Paul Pfleiderer), *Review of Financial Studies*, Vol. 22, 2009, pp. 2245-2285.

“Increased Liability Equity: A Proposal to Improve Capital Regulation of Large Financial Institutions” (with Paul Pfleiderer), working paper, October 2009, revised March 2010.

“Liability Holding Companies” (with Peter Conti-Brown and Paul Pfleiderer), *UCLA Law Review*, Vol. 59 No. 4, 853-913, April 2012.

“Fallacies, Irrelevant Facts, and Myths in Capital Regulation: Why Bank Equity is Not Socially Expensive” (with Peter DeMarzo, Martin Hellwig and Paul Pfleiderer), August 2010, revised October 2013.

“Does Debt Discipline Bankers? An Academic Myth about Bank Indebtedness” (with Martin Hellwig), February 2013.

“The Parade of Bankers’ New Clothes Continues: 34 Flawed Claims Debunked” (with Martin Hellwig), July 2013, revised August, 2019.

“Financial Regulation Reform: Politics, Implementation and Alternatives,” *North Carolina Banking Institute*, Volume 18, November 2013, 71-81.

“Fallacies and Irrelevant Facts in the Debate on Capital Regulation” (with Peter DeMarzo, Martin Hellwig and Paul Pfleiderer), *Central Banks at a Crossroads: Europe and Beyond*, Charles Goodhart, Daniela Gabor, Jakob Vestegaard and Ismail Erturk, editors, Anthem Press, 2014.

“The Compelling Case for Stronger and More Effective Leverage Regulation in Banking,” *Journal of Legal Studies*, Volume 43, June 2014, 531-561.

“Rethinking Financial Regulation: How Confusion Has Prevented Progress,” *Progress and Confusion: The State of Macroeconomic Policy*, Olivier J. Blanchard, Raghuram Rajan, Kenneth S. Rogoff, and Lawrence H. Summers, editors, MIT Press, 2016.

“The Leverage Ratchet Effect” (with Peter DeMarzo, Martin Hellwig and Paul Pfleiderer), *Journal of Finance*, 2018, 145-198.

“The Missed Opportunity and Challenge of Capital Regulation,” *National Institute Economic Review*, February 2016, 235: R4-14.

“It Takes a Village to Maintain a Dangerous Financial System,” *Just Financial Markets? Finance in a Just Society*, Lisa Herzog, editor, Oxford University Press, 2017.

“A Skeptical View of Financialized Corporate Governance,” *Journal of Economic Perspectives*, Summer 2017, 131-150.

“Bank Leverage, Welfare, and Regulation,” (with Martin Hellwig), in *Systemic Risk in*

*the Financial Sector: Ten Years After the Great Crash*, edited by Douglas W. Arner, Emiliios Avgouleas, Danny Busch and Steven L. Schwarcz, CIGI Press, 2019, pp. 217-233.

## **Book**

*The Bankers' New Clothes: What's Wrong with Banking and What to Do about It* (with Martin Hellwig), Princeton University Press, March 2013; paperback with new preface, March 2014, translated to German, Spanish, Chinese (simple and complex), Japanese, Hebrew, Portuguese, and Italian. <http://bankersnewclothes.com/>

## **Policy Papers, Testimonies and Comment Letters**

<https://admati.people.stanford.edu/presentations-and-policy-papers> )

“Comments on Proposal to Ensure the Loss Absorbency of Regulatory Capital at the Point of Non-Viability” (Consultative Document of the Basel Committee on Banking Supervision, August 2010), Submitted October 1, 2010.

“Comments to the UK Independent Commission on Banking,” (with Martin Hellwig), July 4, 2011.

Good Banking Regulation Needs Clear Focus, Sensible Tools, and Political Will,” (with Martin Hellwig), December 2011, runner-up, ICFR-FT 2011 research paper prize.

“Comments on Sections 166 and 165 of Dodd Frank Act” (with Sheila Bair, Simon Johnson, and Richard Herring), March, 2012.

“Comments on the Implementation of the Volcker Rule” (with Paul Pfleiderer), March 2012.

“Comments on Sections 166 and 165 of Dodd Frank Act” (with Peter DeMarzo, Martin Hellwig and Paul Pfleiderer), April, 2012.”

“Examining the Impact of the Proposed Rules to Implement Basel III Capital Standards,” Testimony for hearing of Subcommittee on Financial Institution and Consumer Credit and Subcommittee on Insurance, Housing, and Community Opportunity, US Congress, November 29, 2012.

“Examining the GAO Report on Expectations of Government Support for Bank Holding Companies,” Testimony for hearing of Senate Committee on Banking, Housing and Urban Affairs Subcommittee on Financial Institutions and Consumer Protection, July 31, 2014.

“Comment to Treasury Committee of U.K. Parliament responding to questions posed in Capital Inquiry,” submitted March, 2017.



Testimony to California State Senate Committee on Banking and Financial Institutions and Assembly Standing Committee on Banking and Finance, Oversight Hearing on “Wells Fargo’s Sales Practices and Corporate Accountability,” May 17, 2017.

Letter to Senate Banking Committee on S.2155 (with Paul Pfleiderer and Amit Seru), March 6, 2018.

Comment letter to the Securities and Exchange Commission on Proposed Changes to Whistleblower Provision of Dodd-Frank Act, with Graham Steele, September 18, 2018.

Letter to Senate Banking Committee Chair and Ranking Member for hearings on “Implementation of the Economic Growth, Regulatory Relief, and Consumer Protection Act” (with John H. Cochrane, Paul Pfleiderer and Amit Seru), September 25, 2018.

Letter to banking regulators on Proposed Changes to Applicability Thresholds for Regulatory Capital and Liquidity Requirements; Prudential Standards for Large Bank Holding Companies and Savings and Loan Holding Companies, with Paul Pfleiderer and Amit Seru, January 22, 2019.

“Towards a Better Financial System,” policy brief, Economists for Inclusive Prosperity, January, 2019

Comment Letter to Financial Stability Board on Too Big to Fail, June 21, 2019, Second comment, September 30, 2020.

Comment to Securities and Exchange Commission on Changes to Proxy Advisor Rule (with Luigi Zingales, with 60 corporate governance scholars signing), January 15, 2020.

“Bad Policies Encourage and Tolerate Excessive Fragility,” in *New Approaches to Economic Challenges: The Financial System*, OECD, 2020.

Comment to the SEC about Money Market Fund Regulatory Reforms (Signed by 8 Finance Professors from Stanford and Chicago), April 12, 2021

## **Opinion Pieces**

<https://admati.people.stanford.edu/opinion-pieces>

“How the U.S. Air Force Fought Suicide and We Can, Too,” *Palo Alto Weekly*, April 23, 2010.

“Healthy banking system is the goal, not profitable banks,” Letter to the editor (signed by 20 academics), *Financial Times*, November 9, 2010.

“Highly Leveraged Banks Inflict Great Suffering on Society,” Letter to the editor, *Financial Times*, December 2, 2010.

“What Jamie Dimon Won't Tell You,” *Baseline Scenario*, Dec 4, 2010, *Huffington Post*, Dec. 5, 2010.

“Bankruptcy is Not an Option,” *New York Times* Room for Debate, Dec. 8, 2010.

“Force Banks to Put America's Needs First,” *Financial Times*, Jan. 20, 2011.

“Excessive Bank Dividends Drain the System of Essential Capital,” Letter to the editor, *Financial Times*, Jan. 28, 2011.

“Address Excessive Leverage,” *New York Times* Room for Debate, Jan. 31, 2011.

“Banks Need to Generate Investor Value without Subsidies,” Letter to the editor, *Financial Times*, Feb. 9, 2011.

“Only Recapitalized Banks Should Pay dividends,” Letter to the editor (signed by 17 academics), *Financial Times*, Feb. 15, 2011.

“Fed Runs Scared with Boost to Bank Dividends,” *Bloomberg*, Feb. 24, 2011.

“Stock Market Sensitivities,” *New York Times* Room for Debate (“Is Anybody Listening to S&P?”), April 18, 2011.

“Containing the Debt Crisis,” *New York Times* Room for Debate (“Is There Any Hope for Greece?”) May 24, 2011.

“Rethinking How Banks Create Value,” *FS Focus Magazine*, published by ICAEW (Institute of Chartered Accountants in England and Wales), June 2011.

“Battle to Regulate Banks has just Begun,” and “Global ‘Level-Playing-Field’ Arguments are Invalid,” (with Martin Hellwig), *Financial Times*, June 3 2011, and Martin Wolf's *Economists' Forum*, June 7 2011 respectively,

“An Open Letter to JPMorgan Chase Board of Directors,” *Thomson Reuters Risk Magazine* and *Huffington Post*, June 14, 2011.

“Beware of Banks' Flawed Focus on Return on Equity,” *New York Times*, July 25, 2011.

“Greenspan's reasoning on 'excessive' equity is misleading,” Letter to the editor (signed by 20 academics), *Financial Times*, August 2, 2011.

“Easing capital rules would lead banks away from vital lending,” Letter to the editor, *Financial Times*, August 23, 2011

“More bank equity will serve us all better,” Letter to the editor (with Neil Barofsky), *Financial Times*, March 6, 2012.

“Why the bank dividends are a bad idea,” Op-ed, *Reuters*, March 14, 2012

“What Obama Should Do Now: Make the Financial System Safer,” *Washington Post*, November 9, 2012.

“The Great Bank Escape,” *Project Syndicate* (op eds reprinted internationally in multiple outlets), December 31, 2012. (Also published in *The Year in Review*.)

“Emperors of Banking Have No Clothes,” with Martin Hellwig, *Bloomberg View*, February 4, 2013.

“The Case Against Bankers’ Case Against Less Capital,” with Martin Hellwig, *Bloomberg View*, February 5, 2013.

“Must Financial Reform Await Another Crisis?” with Martin Hellwig, *Bloomberg View*, February 6, 2013.

“Gutting Regulation May Help the Banker, But Harm Society,” with Martin Hellwig, *American Banker*, March 8, 2013 (excerpt from Chap. 6 of *The Bankers New Clothes*)

“Don’t Trust These Bankers who Want to Raise the Speed Limit,” with Robert Jenkins, *The Independent*, March 15, 2013.

“The Emperors of Banking Have No Clothes,” with Martin Hellwig, *The Globalist*, March 19, 2013.

“Banks Are Not a Special Case on Debt-Equity Ratio,” with Martin Hellwig, *Financial Times*, May 20, 2013.

“Too Much Equity? If Anything, Brown-Vitter Asks Too Little,” *American Banker*, June 24, 2013.

“We’re All Still Hostages to the Big Banks,” *New York Times*, August 25, 2013.

“Five Years of Financial Non-Reform,” *Project Syndicate*, September 13, 2013.

“Higher Equity Lever for Banks Not Such a Bitter Pill,” *Financial Times*, September 16, 2013.

“Tarp’s Legacy is Disturbing – The Bank Bailout Five Years Later,” *The Guardian*, October 2, 2013.

“Immensity Undermines Responsibility,” *New York Times*, (Room for Debate), January 12, 2014.

“The Government Let Banks Have Too Much Debt and Not Enough Equity,” *New York Times*, (Room for Debate), May 20, 2014.

“The Distorted System: Iceland’s Lessons Yet to Be Learned,” (with Gudrun Johnsen), *Q-Finance*, July, 2014.

“A reckless banking industry is a drag on the economy” (with Martin Hellwig), *Financial Times*, September 12, 2014.

“The Fed Is Failing to Encourage the Right Investments,” *New York Times*, (Room for Debate), October 27, 2014.

“Designing and Enforcing Effective Financial Regulations,” *International Banker*, Spring 2015, pp 60-64.

“Where is the Courage to Act on the Banks?” *Bloomberg View*, October 12, 2015.

“The Financial System Remains Too Fragile, Too Distorted, Too Dangerous,” *New York Times* Room for Debate, April 1, 2016.

“In Banking, it’s All Other People’s Money,” *Washington Post*, April 22, 2016.

“Why Financialized Corporate Governance Works Poorly,” Harvard Law School Forum on Corporate Governance and Financial Regulation, August 9, 2017.

“Financial crises, corporate scandals and blind spots: who is responsible?” *LSE Business Review*, January 25, 2018.

“Risk Grows as Reform Resolve Disappears” (with Martin Hellwig), Global Public Investor, Official Monetary and Financial Institutions Forum (OMFIF), May, 2018, p. 78.

“Fix the Regulatory Flaws in Our Fragile Financial System, or Risk Another Crisis,” *City A.M* opinion, London, U.K., June 12, 2018.

“How Business Schools Can Help Restore Trust in Capitalism,” *Harvard Business Review*, September 3, 2019.

“Political Economy, Blind Spots, and a Challenge to Academics,” *ProMarket Blog*, November 15, 2019

“Other People’s Money,” *Stanford Social Innovation Review*, Supplement on Realizing Democracy, Winter 2020.

“Without Universal Testing, Recovery will be Slow,” *Los Angeles Times*, May 31, 2020.

“Milton Friedman and the Need for Justice,” *ProMarket*, October 5, 2020.

“Business will Continue to Undermine Democracy,” in Predictions for Business and Society in 2021, Aspen Institute, December 21, 2020

“Corporations and Democracy: The Challenge, the Opportunities, and Essential First Steps,” CASI Blog, Mary 17, 2021

## **Teaching**

<https://admati.people.stanford.edu/teaching>

“Is the Internet Broken?” (newly-developed MBA-level course), Spring, 2019

“Finance and Society” (newly-developed MBA-level course, currently titled “Power in Finance”) 2013-now

“Finance, Corporation and Society” (newly-developed undergraduate course, listed in Economics, Public Policy, Management Science and Engineering, Political Science, and International Studies Program course, currently ), 2014-present

Corporate Finance for MBAs and non-MBAs, 1989-2012

Information in Financial Markets (PhD level) 1985-1995

Decision Making Under Uncertainty (MBA level), 1984-1988

Dynamic Programming (PhD level), 1984-1985

Multi-Person Decision Analysis (PhD level), 1983.

## **Other Activities**

Stanford Faculty Senate, 2007-2011 (Steering Committee 2009-10), 2017-2019.

Stanford University Advisory Board for Investment Responsibility and Licensing, 2007-2009, 2016-2017.

Judicial Affairs Board, Stanford University, 2010-2013.

Board of Directors, Hillel at Stanford, 2004-2010, Executive Board, 2006-2008.

Project Safety Net, City of Palo Alto, 2009-2011.

April, 2021